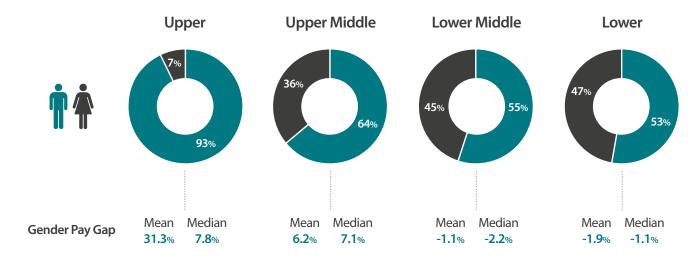
Based on the methodology prescribed by the UK Government, the overall gender pay gap is 16.0%.

## **Gender Pay Gap**

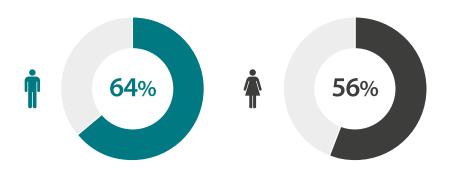
Difference between male and female		
	Median	Mean
Hourly Pay	16%	44%
Bonus*	41.5%	75.4%

<sup>\*</sup> includes commission

## **Quartile Analysis**



## Percentage of employees receiving a bonus



The company operates a number of incentive schemes, including a scheme based on length of service.

Joint Chief Executive, Group Financial Director and Company Secretary